

**JERRY FRIEDMAN  
APHSA EXECUTIVE DIRECTOR**

**Jerry Friedman assumed the Executive Director position in mid-September, 2001. Mr. Friedman has 30 years of experience in human services in a variety of state and local agencies in Washington, Pennsylvania, and Texas. In his most recent position as Executive Deputy Commissioner of the Texas Department of Human Services, the agency's dramatic improvements in the operation of the Food Stamp Program (FSP) were rewarded with a record \$75 million in bonus payments from the U.S. Department of Agriculture. In addition to the FSP, Mr. Friedman oversaw the operations of a 15,000 person workforce located in 500 offices statewide with an annual budget of nearly \$4 billion, that administered programs from TANF to Medical Assistance eligibility, to community based alternatives for the Aged and Disabled.**

**Upon assuming his new position at APhSA, Mr. Friedman said, "In the coming months, our challenge will be to work with the U.S. Congress to reauthorize welfare reform legislation and help states continue their successful programs. We will work Congress to help serve the interests of state governments and their customers."**

**In his opening remarks to the conference as a take-off on David Letterman's Top 10 List, Jerry highlighted the top 10 reasons, "why he likes the FSP and the people associated with it."**

**JERRY'S**

**TOP 10 LIST**

- 10) It's honorable work-what's more important than feeding kids.**
- 9) The USDA Feds-partners at state and regional levels who understand the challenges and national leadership that's been there.**
- 8) The program is measurable-a score card.**
- 7) Innovation-EBT, Finger Imaging, etc.**
- 6) Dependability-24 hour/7 days a week- the workhorse of all benefits.**

- 5) **Larry Goolsby and Roz King-APHSA Heroes.**
- 4) **Advocates-principled and passionate.**
- 3) **Vendors and consultants-former food stamp directors still active.**
- 2) **Y'all-a Texas term-sit tall in the saddle, shoot straight, never stray too far from the ranch.**
- 1) **Like to party, work hard and hold a huge public trust but never forget how to have fun.**